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## Dynamic Operational Planning: "Information Pull Versus Information Push"

By John J. Marr

Biblioscholar Okt 2012, 2012. Taschenbuch. Book Condition: Neu. 246x189x4 mm. This item is printed on demand - Print on Demand Neuware - This monograph examines how the U.S. Army compares to other complex systems in the use of information to solve problems. Like most complex systems, the U.S. Army strives to attain an informational advantage over its opponents. However, according to contemporary operational theory, concepts, and U.S. Army warfighting doctrine, the significance of this informational advantage is the rapid development and execution of singular, optimal solutions. Through a detailed analysis of how operational-level staffs organize and plan, against a model for measuring static versus dynamic information-use, this monograph demonstrates that current operational theory and doctrine results in a static operational planning process. The structure of the paper validates this thesis by describing and comparing two complex systems - an operational planning staff and a professional football coaching staff - against a common model. This model, described in the first part of the paper, provides a process for evaluating a complex system's use of information on a static-to-dynamic continuum. The model conducts this evaluation by analyzing a system's organization, environmental interaction, and ability to learn. The second part of the paper...



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